## MATTHEW CASHMAN

### Houlden Fellow

Warwick Business School | Behavioural Science Group

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CITIZENSHIP	Unite	United States, Italy			
Education	2023	<b>Ph.D. MIT Sloan</b> Management Committee: D	Science Drazen Prelec (chair), Rahı	<b>Cambridge, MA</b> ul Bhui, Dave Rand	
	2008	A.B. Hamilton Co Chemistry & F	ollege	Clinton, NY	
Employment	2023 –	Univ. of Warwick	<b>Fellow</b> Houlden Postdoctor Warwick Business So		
	2023–	MIT	<b>Affiliate</b> MIT Sloan	Cambridge, MA	
	2021–	Harvard	<b>Affiliate</b> Culture, Cognition, & Prof. Joe Henrich	<b>Cambridge, MA</b> & Coevolution Lab	
	2015–2017	Harvard	<b>Lab Manager</b> Moral Psychology Re Prof. Fiery Cushman		
	2010–2015	L.E.K. Consulting	<b>Consultant</b> Strategy and due dil equity and corporate		
	2010	Chungdahm	English Teacher	Seoul, SK	
	2008–2009	Eze Castle Softwar	e Analyst Software for hedge	<b>Boston, MA</b> funds	
Awards	2024	University of Warwick Primary Data Support Fund		£4,000	
	2021	Harvard Kennedy Sc Negotiation Next-G	e e	\$5,000	

2019	Harvard Dean's Competitive fund <i>PI: Prof. Fiery Cushman</i>	\$34,000
2006–08	Henry B. Watkins Scholarship for First-Generation College Students	\$48,000

<u>PUBLICATIONS</u> Voelkel, J.G., Stagnaro, M.N., Chu, J., Pink, S., Mernyk, J.S., Redekopp, C., **Cashman, M.**, [Qualifying Strengthening Democracy Challenge Submitters], Druckman, J.N., Rand, D.G., Willer, R. (2024). Megastudy testing 25 treatments to reduce antidemocratic attitudes and partisan animosity. *Science*, *386* (6719), eadh4764.

The Strengthening Democracy Challenge, an N= 32,059 study, finds that 23 of 25 interventions designed to reduce anti-democratic attitudes and partisan animosity are effective. These interventions are also effective in reducing support for undemocratic practices and partisan violence, among a variety of other secondary outcomes.

**Cashman, M. P.** & Cushman, F. A. (2020). Learning from Moral Failure. In Schwenkler, John & Lambert, Enoch (eds.) *Becoming Someone New: Essays on Transformative Experience, Choice, and Change*. Oxford University Press.

Pedagogical environments are often designed to minimize the chance of people acting wrongly, and this is surely a sensible approach. But could it ever be useful to design pedagogical environments to permit, or even encourage, moral failure? We consider the possibility that moral failure can be an especially effective tool for fostering learning, and the costs involved. We conclude by suggesting research directions that would help to establish whether, when, and how moral pedagogy might be facilitated by letting students learn from moral failure.

Cao, C., Cao, X., **Cashman, M.** *et al.* How do successful scholars get their best research ideas? An exploration. *Mark Lett* 30, 221–232 (2019).

We interview 24 authors to ask how they got the ideas for 64 of their papers. More than three quarters of the papers were inspired by holes in the literature, by a "stylized fact" that the current literature cannot explain, or by an interaction with a manager. The rest fall into several smaller categories that to a large extent can be seen as special cases of the three big ones. We describe how papers from each of the three big categories help move the literature forward.

# <u>UNDER REVIEW</u> [R&R J.LEO] **Cashman, M.**, Maciejovsky,B., Wernerfelt, B. 2024. *Small talk* as a contracting device: trust, cooperative norms, and changing equilibria.

We show experimentally that even very brief small talk with a potential trading partner may function as contracting device by enhancing trust and cooperation. In contrast to formal contracts, pre-deal socializing can cover contingencies that are truly unforeseen, and unlike relational contracts, it is independent of repeated play. A second set of experiments show that between-stage socializing in repeated games can help players move from one stage-game equilibrium to another.

### WORKING PAPERS

### Cashman, M. 2024. Humans as next-token predictors: measuring the flow of

#### memes through minds.

I develop a widely-applicable, content-agnostic, quantitative measure of culturallytransmitted information. Using cloze completion tasks I estimate entropy (bits per character or word) with a treatment group (those that have been exposed to a target work, Readers) and a control group (those who have not been exposed) and take a difference measure between those estimates. This quantity is a representation of the information from the target work that is in Readers' minds.

## **Cashman, M.** & Prelec, D. 2024. *Acting* as if *drives cooperation among the purely self-interested*

We provide experimental evidence for a psychological mechanism that explains cooperation even among the self-interested: acting *as if.* In one-shot Public Goods Games where players move one after another but do not observe others' moves, only payoff-maximizing players act as if future players will choose to make the same move they have. We see a positional order effect, where contributions to the public good are highest at the beginning of the sequence and decline as order increases, while telling payoff-maximizers that everyone moving after them has their move made randomly for them eliminates the effect.

Conference	2024	Cognitive Science of Culture	Talk	
Talks	2024	Winter AMA	Talk	
	2023	SJDM	Poster	
	2023	SPUDM	Short talk	
	2023	IAREP-SABE	Talk	
	2021	SJDM	Poster	
	2021	Int'l Conference on Thinking	Talk	
	2021	Max Planck Summer Institute	Short talk	
	2020	Cogsci	Poster	
	2019	Human Behavior and Evolution Society	Talk	
	2019	Boston JDM Conference	Talk	
INVITED TALKS	2024	MIT Sloan Behavioral Group		
	2024	Harvard Psych. Cushman-Greene-Cikara meeting		
	2024	UPF Center for Brain and Cognition	-	
	2024	Decision Research @ Warwick		
	2024	Culture, Cognition, and Co-ev. Lab	PI: Joe Henrich	
	2024	MIT BCS Cog Lunch		
	2023	Konstanz Social Norms Workshop		
	2023	Warwick Modeling Group		
	2023	University of Warwick Psychology		
	2023	WBS Behavioural Science Lab		
	2021	Culture, Cognition, and Co-ev. Lab	PI: Joe Henrich	
	2020	Human Cooperation Lab	PI: Dave Rand	
	2020	MIT Sloan Marketing Seminar		
	2019	Culture, Cognition, and Co-ev. Lab	PI: Joe Henrich	

	2019 2019 2017 2016	Human Dynamics Lab MIT Neuroeconomics Lab Moral Psychology Research Lab Moral Psychology Research Lab	PI: Sandy Pentland PI: Drazen Prelec PI: Fiery Cushman PI: Fiery Cushman	
Teaching	2024 2023 2020	Economics of Wellbeing Data-Driven Decision Making TA, Psychology and Economics <i>Prof. Drazen Prelec</i>	WBS WBS MIT Economics	
	2020, 23	TA, Applied Behavioral Economics Prof. Drazen Prelec	MIT Sloan	
	2010	Instructor, Chungdahm Institute Full-time English teacher for 11-1.	Seoul, South Korea 7 <i>y.o.</i>	
Service	2023 2020–23 2019 2016	Ad hoc reviewer Advisory board member Ad hoc reviewer MPRG meeting planning	Experimental Economics MIT Open Publishing Emotion Harvard Psychology	
Volunteer	2016–18	MAPS Public Benefit Corporation <i>Consulting work for a non-profit pharmaceutical company developing a novel treatment for PTSD</i>		
	2013–15	Fellow, MIT Center for Collective Int <i>Managed Climate CoLab teams as part</i> of	•	
Coursework	Selected substantive coursesConsumer Behavior SeminarDrazen PrelecComputational IntelligenceTomaso Poggio, Shimon UllmanGame Theory as applied to Social BehaviorErez Yoeli, Moshe HoffmanDevelopmental Psychology ProseminarSusan CareyCognitive SciencePawan Sinha, Josh Tenenbaum, Ted GibsonVision in Art and NeuroscienceP. Sinha, S. Schwettmann, S. RiskinPsychology and EconomicsDrazen PrelecComputational Cognitive ScienceJosh TenenbaumTheories of LearningSam GershmanHuman NatureJoe Henrich, Richard Wrangham			
	Experime Measuren Research Statistical	<i>methods courses</i> ntal Design & Analysis nent Issues Design Modeling nce and Statistical Learning with R	<i>Dean Eckles John Hauser Dean Eckles Kevin Rader A. Sivachenko, V. Farutin</i>	

SKILLS Developed "oTree Video" video interaction platform for online experiments Linux user day-to-day, Bash & Python for general scripting use Python + NumPy + pandas or R for statistics, oTree / Django for stimuli

### REFERENCES Drazen Prelec

Digital Equipment Corp LGO Professor of Management MIT Sloan; Departments of Economics, Brain & Cognitive Sciences <u>dprelec@mit.edu</u>

### **Birger Wernerfelt**

J.C. Penney Professor of Management; Professor of Marketing MIT Sloan bwerner@mit.edu

### Dave Rand

Erwin H. Schell Professor and Professor of Management Science MIT Sloan; Department of Brain and Cognitive Sciences <u>drand@mit.edu</u>

### Joe Henrich

Ruth Moore Professor of Biological Anthropology Harvard University Department of Human Evolutionary Biology <u>henrich@fas.harvard.edu</u>